

**Minutes of the Board of Regents,
Uniformed Services University of the Health Sciences**

**Meeting No. 195
May 20, 2016**

The Board of Regents, Uniformed Services University of the Health Sciences met on May 20, 2016, at the Uniformed Services University of the Health Sciences, 4301 Jones Bridge Road, Everett Alvarez Jr. Board of Regents Room (D3001), Bethesda, Maryland. The meeting date and agenda items were published in the Federal Register and each Regent was duly notified prior to the meeting. The Board Executive Secretary, Jeffrey L. Longacre, M.D., was present during the meeting along with the Designated Federal Officer (DFO), Mrs. Jennifer K. Nuetzi James. The meeting was called to order at 8:17 a.m. Members and advisors listed below were in attendance:

Board Members

Ronald R. Blanck, D.O., Chair
Sheila P. Burke, M.P.A., Member
Michael M.E. Johns, M.D., Member
Kenneth P. Moritsugu, M.D., Member
Charles S. Robb, J.D., Member
Leo E. Rouse, D.D.S., Member
Gail R. Wilensky, Ph.D., Member
Karen S. Guice, M.D., Secretary of Defense designee, Acting Assistant Secretary of Defense for Health Affairs
Charles L. Rice, M.D., President, USU
CAPT Charmagne G. Beckett, MC, USN, Representing the Surgeon General of the U.S. Navy
Lt Gen Mark A. Ediger, USAF, MC, Surgeon General of the U.S. Air Force
Rear Admiral Jeff Brady, USPHS, Representing the Surgeon General of the United States

Advisors to the Board

Gen Thomas R. Morgan, USMC (Ret), Military Advisor to the Board
MG Joseph Carvalho, Jr., MC, USA, Joint Staff Surgeon
Patrick D. Sculley, D.D.S., M.A., Senior Vice President (outgoing)
Thomas W. Travis, M.D., Senior Vice President (incoming)
Arthur L. Kellermann, M.D., M.P.H., Dean, F. Edward Hébert School of Medicine, USU
Carol A. Romano, Ph.D., R.N., Dean, Daniel K. Inouye Graduate School of Nursing, USU
Thomas R. Schneid, D.M.D., M.S., Executive Dean, Postgraduate Dental College, USU
Col L. Andrew Huff, USAF, MC, Director, Armed Forces Radiobiology Research Institute, USU
Brig Gen Robert I. Miller, USAF, MC, Director, Education and Training, Defense Health Agency
COL Michael S. Heimall, MS, USA, Representing the Director, Walter Reed National Military Medical Center
Jason F. Kaar, J.D., Legal Advisor to the Board of Regents, USU

OPENING COMMENTS

Dr. Blanck welcomed the Public Health Service, Navy Surgeon General and Assistant Secretary of Defense for Health Affairs representatives. The following points were included in Dr. Blanck's remarks:

- Dr. Blanck noted Attachment 1 in the Chair's Opening Comments which contains a proposed Board Emeritus designation. In compliance with the current Bylaws, this proposed designation was provided to all Regents 60 days in advance. Dr. Blanck noted that the honorary title comes without any financial or billet implications.

Upon motion duly made and seconded, the Board

Vote by voice vote: Approved the designation as written and presented by Dr. Blanck.

- The Board composition was reviewed, including nine appointed members and six ex officio members (Service Surgeons General, Secretary of Defense (or designee) and the president of USU). It was noted that of the 15 members, everyone can vote with the exception of the president of USU. Appointed members cannot delegate voting to another individual but can give their vote to another Board member. The Surgeons General can delegate voting to someone in their chain of command. However, Dr. Blanck requested all members to personally vote on any item that is sent for an electronic vote.
- The Postgraduate Dental College has proposed a name change to the Board of Regents award for the Postgraduate Dental College student. The proposed award name is the "Board of Regents Patrick D. Sculley, DDS Award."

Upon motion duly made and seconded, the Board

Vote by voice vote: Approved the award name as presented by Dr. Blanck.

- The Presidential Search Subcommittee has completed its charge. Dr. Blanck noted the membership of 17 individuals, including four Board members. Five candidates were interviewed and three finalists were identified. Dr. Richard Thomas was selected and Dean Kellermann has put forward a faculty appointment of Professor in the Department of Military and Emergency Medicine for Dr. Thomas.

Upon motion duly made and seconded, the Board

Vote by voice vote: Endorsed the faculty appointment of Dr. Thomas as presented by Dr. Blanck.

- It was noted that there will be ample opportunities for the Board to engage with Dr. Thomas during the presidential transition. Dr. Blanck noted that there will also be a forthcoming presidential inauguration.
- There will be a reception honoring Dr. Rice on June 30th at USU from 3:00 p.m. – 6:00 p.m.
- Dr. Blanck noted the date of the next Board of Regents meeting on August 1-2, 2016 and noted that there will be no off-site meeting this year, at least for the August 2016 meeting.
- Meeting calendars for the next two years are at Tab 7. There are two proposed date changes: February 2017 and November 2017. The new Board meeting dates will be February 9-10, 2017 and November 2-3, 2017 unless there are conflicts for other Regents.
- Courtyard bricks are available for purchase by Regents and the bricks will be placed in a designated space in the courtyard.
- Faculty packet due dates for upcoming meetings are at Attachment 2

- A closed session will occur immediately after the open session and will include active investigations and personnel actions.
- Dr. Blanck noted the resignation of Board of Regents member, Dr. Haile Debas. Dr. Blanck referenced a personal letter written by Dr. Debas which stated Dr. Debas' great regret in having to resign from the Board due to increasing difficulty making the cross-country travel due to health concerns. Dr. Blanck noted the greater regret in accepting the letter of resignation.

MATTERS OF GENERAL CONSENT

Dr. Blanck presented the matters of general consent (all previously electronically approved) listed below.

- Minutes of the February 2, 2016, meeting at Tab 8.
- Declaration of Board Actions (items electronically approved between the February meeting and this meeting), at Tab 9 and in the Supplement tab.

Upon motion duly made and seconded, the Board

Vote by voice vote: Approved the Matters of General Consent as presented by Dr. Blanck.

BOARD ACTIONS

Degree Granting – School of Medicine

Dr. Kellermann presented for endorsement the School of Medicine Class of 2016. Each of the 166 candidates therein has completed the requirements necessary to be awarded the degree of Doctor of Medicine and to enter graduate medical education.

Upon motion duly made and seconded, the Board

Vote by voice vote: Concurred with the recommendations as presented by Dr. Kellermann and recommended that the university president confer the degree of Doctor of Medicine on each of the 166 candidates.

Degree Granting – Graduate Education

Dr. Kellermann presented for endorsement 16 candidates to receive the degree of Doctor of Philosophy (six students in the Department of Medical and Clinical Psychology; one student in the Department of Preventive Medicine and Biostatistics; five students in the Emerging Infectious Diseases Program; two students in the Molecular and Cell Biology Graduate Program; two students in the Neuroscience Graduate Program); one candidate to receive the degree of Doctor of Public Health in the Department of Preventive Medicine and Biostatistics; and 45 candidates were presented for Master's degrees (six students for the Master of Science in the Department of Medical and Clinical Psychology; 20 students for the Master of Public Health; eight students for the Master of Health Administration & Policy; eight students for the Master of Science in Public Health; three students for the Master of Tropical Medicine & Hygiene).

Upon motion duly made and seconded, the Board

Vote by voice vote: Concurred with the recommendations as presented by Dr. Kellermann and recommended that the university president confer the degrees as stated upon each of the 62 candidates.

Degree Granting - Graduate School of Nursing

Dr. Romano presented for endorsement one candidate to receive the degree of Doctor of Philosophy in Nursing Science; one candidate to receive the degree of Master of Science in Nursing; and 45 candidates to receive the degree of Doctor of Nursing Practice (20 students in the Family Nurse Practitioner Program; four students in the Psychiatric Mental Health Nurse Practitioner Program; 21 students in the Nurse Anesthesia Program).

Upon motion duly made and seconded, the Board

Vote by voice vote: Concurred with the recommendations as presented by Dr. Romano and recommended that the university president confer the degrees as stated upon each of the 47 candidates.

Degree Granting – Postgraduate Dental College

Dr. Schneid presented for endorsement 66 candidates to receive the degree of Master of Science in Oral Biology. In the Army Postgraduate Dental School, requirements were met by 19 candidates in the Comprehensive Dentistry program and eight candidates in the Endodontics program. In the Navy Postgraduate Dental School, requirements were met by five candidates in the Comprehensive Dentistry program; five candidates in the Endodontics program; one candidate in the Orofacial Pain program; one candidate in the Oral Pathology program; four candidates in the Periodontics program; and four candidates in the Prosthodontics program. In the Air Force Postgraduate Dental School, requirements were met by 10 candidates in the Comprehensive Dentistry program; four candidates in the Endodontics program; and five candidates in the Tri-Service Orthodontic Residency Program.

Upon motion duly made and seconded, the Board

Vote by voice vote: Concurred with the recommendations as presented by Dr. Schneid and recommended that the university president confer the degrees as stated upon each of the 66 candidates.

Faculty Appointments and Promotions – School of Medicine

Dr. Kellermann presented the recommendations made by the School of Medicine Committee on Appointments, Promotion and Tenure at a meeting held on March 29, 2016. Sixty-four individuals were recommended for faculty appointment or promotion.

Upon motion duly made and seconded, the Board

Vote by voice voted: Concurred with the recommendations as presented by Dr. Kellermann and recommended that the university president implement the actions for the 64 faculty recommendations.

(The Graduate School of Nursing (GSN) Faculty Appointments and Promotions were postponed by the GSN, as noted on the agenda, and will be presented at the next Board of Regents meeting.)

Faculty Appointments and Promotions – Postgraduate Dental College

Dr. Schneid presented the recommendations made by the Postgraduate Dental College's Committee on Appointments and Promotions at a meeting held on April 5, 2016. Four individuals were recommended for faculty appointment or promotion.

Upon motion duly made and seconded, the Board

Vote by voice voted: Concurred with the recommendations as presented by Dr. Schneid and recommended that the university president implement the actions for the four faculty recommendations.

Dr. Blanck noted his thanks to the Board for their time reviewing the exceptional faculty candidates that come before the Board at each meeting. It was noted that with the new electronic Board materials, it is easy and inspiring to look at the CV's of the faculty members. Dr. Rice noted the knowledge that each faculty package is reviewed by the Board provides a stimulus to the faculty for their strongest sense of detail while putting together faculty packages for endorsement.

PRESIDENT'S REPORT

The following points were included in Dr. Rice's discussion:

- Dr. Rice noted the upcoming presidential transition and his recent meeting with incoming USU President Dr. Richard Thomas, as well as a compilation of topics for Dr. Thomas to manage upon his official arrival. Dr. Rice noted his intention to introduce Dr. Thomas to important external constituencies such as the Association of Academic Health Centers, the Association of American Medical Colleges and the Association of Governing Boards.
- Dr. Rice mentioned that Dr. Sculley, Senior Vice President, Southern Region, will soon be replaced by Dr. Thomas Travis, USU alumnus of the Class of 1986 and the previous Surgeon General of the Air Force.
- Dr. Rice noted the establishment of a Senior Vice President (SVP), Western Region, which will facilitate University affiliations including Nellis Air Force Base, NV, and locations west. Dr. Romano is leading the search for position candidates with a report due to Dr. Rice soon. Extensive cooperation in this effort has been received from the Naval Medical Center San Diego and Navy Medicine West. Dr. Rice noted the new position will address a request from the Navy Independent Duty Corpsman School to affiliate with the University, similar to the proposed METC affiliation that is currently being developed. An additional request was received from the Navy Medical Operations Training Command (MOTC) in Pensacola. Dr. Sculley noted his visits with Dr. Seal to the MOTC and legislative approval for the university to have the authority to grant undergraduate degrees is pending.
- Dr. Rice addressed the proposed education and research building (Building F). A package is currently in the capital investment planning process, however, a program of this size and cost might need to be processed through other avenues. It was noted that part of the justification for the building relies in being able to bring individuals and offices from off-site leased locations, as well as offices on the other side of the base, back on to the main USU campus. Dr. Rice noted by consolidating the off-site locations the ability to accommodate new programs will be severely limited. Dr. Rice stated several other options are also being reviewed. Dr. Rice noted the 50-year-old buildings on campus which have seen distinct changes in pedagogy over that time. Dr. Blanck noted the possibility of private financing for facilities on government property, which Dr. Rice said was being investigated. Dr. Johns noted the age of the buildings and research labs which have become obsolete in design. Dr. Rice noted the potential for future recruitment and retention challenges as well as possible accreditation issues. Dr. Blanck commended Dr. Rice for his attention to sustainment and preventive maintenance.

- Dr. Rice reviewed the collaboration with the UCSF Institute of Neurodegenerative Disease lead by Nobel Prize winner Dr. Stanley Prusiner, which is going extremely well. Dr. Prusiner has five candidate drugs for in-vivo testing to reverse the protein tangles accumulated by traumatic brain injury. Dr. Travis and Dr. Rice are visiting Dr. Prusiner in early June and the sustained support for this collaborative effort is in the POM for FY18.
- Dr. Rice lauded the interprofessional education efforts led by the three Deans. Specific thanks were noted to Dr. Diane Siebert in the Graduate School of Nursing and CDR Adam Saperstein in the School of Medicine for their suggested courses of action to enhance interprofessional education. Dr. Rice noted possible new initiatives and Dr. Blanck requested a specific briefing on the topic.
- Dr. Rice noted the continued research in possibly renaming the University and outcomes from a recent survey that was sent to faculty, staff, students and alumni. Dr. Longacre noted a majority of respondents recommended a name change with over 1,000 suggested names. Specific themes noted were “America,” “Health,” “Joint” and “Military.” Additional respondents were equally vocal with a desire to leave the name unchanged as well as those that didn’t want the University specifically named after Walter Reed. Discussion ensued regarding which themes should be eliminated, such as medical, military and college. Dr. Rice relayed a need for professional consultation by a firm that could handle renaming projects for large entities. Dr. Blanck also noted the need for a brand that could be catchier and more marketable. After a question from an advisor on what stage of the query this initiative stood, Dr. Blanck stated that the Board had asked the President to look at the option of renaming the University and Dr. Rice stated that congressional approval will be required for any final action, should the recommendation of any change be made in the future.
- The Center for Global Health Engagement was established by Dr. Woodson and the Charter is attached to the President’s report. CAPT Glen Diehl is the Director of the Center. Dr. Rice noted the longstanding and constructive relationship with PACOM, AFRICOM and EUCOM.
- Dr. Rice noted a long-standing informal relationship with Singapore which has now been formalized via a VTC signing coordinated by the USU Office of External Affairs. Additionally, Dr. Rice was invited to Hanoi to formalize a Memorandum of Understanding which was finalized after the visit.
- Dr. Rice recently visited Fort Gordon and staff reiterated their continued appreciation for USU students at their facilities.
- Dr. Rice noted a letter received from the Middle States Commission on Higher Education (MSCHE) moving from a 10-year reaccreditation cycle to an 8-year cycle as well as the elimination of the interim periodic review report in lieu of an annual institutional update. The one workable concern is that the next MSCHE and LCME will occur at exactly the same time. Additionally, MSCHE has approved a substantive change package to accredit a branch campus at San Antonio, to include the Medical Education Training Campus (METC), as well as an approval for undergraduate programs contingent upon obtaining statutory authority for undergraduate degree granting. Dr. Guice noted the language as it stands in the Senate bill should be fine and Dr. Rice was optimistic regarding the House Armed Services Committee ability to move the proposal forward. Dr. Miller noted his appreciation of support regarding the METC affiliation.

- Dr. Rice approved a 1% pay raise for faculty and staff this year. In addition, he expressed appreciation to Mr. Brown in Civilian Human Resources who developed a mechanism that has allowed for an increase in the award pool and provides additional flexibility for the deans. Dr. Rice noted the new faculty can be paid competitively with civilian institutions, however, faculty that have been here for a while are still a challenge due to the executive decree limiting pay increases. Dr. Blanck asked if this closed the gap and covered most faculty. Dr. Kellermann noted the most egregious problems have been addressed. Dr. Rice relayed a recent recruitment activity in which the individual noted a two-fold advantage in retirement contribution paid by the University versus another local institution.
- Dr. Rice stated Mr. Tinling, the USU Vice President for Finance and Administration has been reappointed to the Data and Benchmarking Committee for the Association of American Medical Colleges.
- Dr. Rice handed out capstone projects by two School of Medicine students, a journal started by USU students and a student photography project on Bushmaster.
 - Saperstein, A. (Ed.). (n.d.). *Progress Notes, The Federal Healthcare Student Literary Review* (Spring 2016 ed., Vol. 1). USU School of Medicine Student Capstone Project
 - Baines, E., Andrew, B., Johnson, T., & Odihi Malu, O. (n.d.). Bushmaster. USU School of Medicine Student Capstone Project, Photography

Dr. Blanck reiterated his thanks to Dr. Rice for all of his remarkable efforts with the University. Ms. Burke asked about the guidance by Secretary Carter for travel related to research and academic events. Dr. Rice noted he has been following guidance by the ASD(HA) which has allowed faculty to travel. Student housing costs have now been better contained by contract funds versus travel funding. Dr. Blanck asked if PCS moves would be allowed with the addition of the western campus. Dr. Rice noted the possibility, with the Services endorsement and coordination, regarding the students' follow-on assignments. Dr. Blanck noted the attendance of MG Carvalho as an Advisor to the Board.

Break 9:20 a.m. – 9:35 a.m.

MEMBER REPORTS - ACADEMICS SUMMARY

Dr. Johns summarized the Academics Preparatory session which included reports from the Dean, School of Medicine; Dean, Graduate School of Nursing; Executive Dean, Postgraduate Dental College; Director of the Armed Forces Radiobiology Research Institute; and the president of the USU Faculty Senate. The following highlights were noted:

- The School of Medicine (SOM) EMDP2 program was highlighted, noting accomplishments of both cohorts. The School of Medicine EMDP2 Class of 2020 is complete and comes with prior stellar accomplishments. The SOM medical student Class of 2017 tied the school record with a 100% passing rate of the USMLE step 1. Col(s) Rechell Rodriguez, USAF, was named the first regional Associate Dean. Dr. Kellermann noted his thanks to Lt Gen Mark Ediger for his collaboration in having this Air Force officer stationed at NMCS D.
- The Graduate School of Nursing noted a 100% certification pass rate in the GSN, extensive publications and faculty recognitions.

- The Postgraduate Dental College noted a Memorandum of Understanding established between the University, the 59th Medical Wing and 11 Air Force Medical Groups to align 1-year advanced education in general dentistry programs with the Postgraduate Dental College. The Commission on Dental Accreditation completed a recent site visit at the Fort Bragg comprehensive dentistry residency and two recommendations were noted. Dr. Schneid will visit with the Fort Bragg program director to address the recommendations.
- Dr. Johns noted the Armed Forces Radiobiology Research Institute and SOM department of pharmacology integration has gone extremely well. Col Huff noted all radiation biology will be focused at AFRRRI and radiation biology faculty have SOM faculty appointments. Col Huff also noted the funding challenges to reach beyond current capabilities.
- The USU Faculty Senate report highlighted upcoming elections and overall positive progress. Salary discrepancies were highlighted and it was noted that leadership is engaged in the issue. CDR Palma thanked President Rice for his support in addressing the faculty salary discrepancy.
- Dr. Romano noted RDML(s) Susan Orsega was selected for promotion to Flag Officer, the first GSN alumna to reach that rank, as the Nurse Chief Professional Officer for the US Public Health Service.
- Dr. Sculley noted he gave a final report yesterday and the items were covered by Dr. Rice in his report. Dr. Sculley thanked the Board for the distinctions provided to him.

Dr. Johns noted his report was concluded. Dr. Blanck thanked CDR Palma for his support during the Presidential Search Subcommittee and as an outstanding president of the USU Faculty Senate. Dr. Rice noted that CDR Palma has been selected for deployment at the end of the summer. Dr. Kellermann mentioned that prior to CDR Palma's deployment, he will teach students in South America on bedside ultrasound which may receive media coverage by NPR. Dr. Blanck noted his and Dr. Rice's attendance at the graduation of the first cohort of EMDP2 students from George Mason University (GMU). The maturity and commitment to service of the students have been noted by GMU faculty and administrators as a great enhancement to GMU. Dr. Blanck noted that the EMDP2 program now has Army, Marine Corps, Navy, and Air Force students.

MEMBER REPORTS – FINANCE AND ADMINISTRATION SUMMARY

Dr. Moritsugu summarized the Finance & Administration Preparatory session which included reports from the Vice President for Finance and Administration, the Chief Information Officer and the Assistant Vice President for Accreditation and Organizational Assessment. The following highlights were noted:

- Mr. Tinling reported a full-year budget with budget execution proceeding as planned. Current unique capabilities allow for 2014-2016 use of procurement funds for equipment, access improvement and a closed-circuit television system. The METC POM issue has been forwarded on to the funded issue list but the POM process still has yet to be completed. The University is on target to execute ~750 FTE's for FY2016.
- The CIO report noted significant progress on the Student Information System deployment with numerous modifications. The full implementation will now be closer to December 2016, however, there are no unforeseen problems.
- The Accreditation and Organizational Assessment report noted the successful reaccreditation by the LCME for eight years with the next reaccreditation in 2023-2024.

The LCME noted six citations and the average number of recent site visit citations is 8.4. The MSCHE has instituted changes for future assessments. In the next 18 months, nine new accreditation visits will occur at USU.

Dr. Moritsugu noted his report was complete. Dr. Blanck expressed his thanks to Mr. Rapp and his team for their deployment of the Student Information System as well as the migration from .mil to .edu. Dr. Blanck noted the hard work and effort required to meet the requirements outlined in the MSCHE report.

THE HENRY M. JACKSON FOUNDATION FOR THE ADVANCEMENT OF MILITARY MEDICINE REPORT

Mr. John Lowe yielded his time to Henry M. Jackson Foundation (HJF) Vice President for Sponsored Programs and Acquisitions, Ms. Betsy Folk. Research in FY16 is expected to grow 17%, largely due to the Unity of Effort collaborations. Other programs are collaborating and creating synergy. About \$16M will return to the University to cover overhead costs. Collaborations between USU and many additional entities were reviewed. The Endowments were reviewed and since April there have been increases which are expected to continue. 1,032 HJF employees are now in place supporting USU, through research, as graduate students and as administrative support. Highlights from the HJF annual report were noted, including student award recipients, centers and science laboratory staff and accomplishments. The Breast cancer vaccine reached an interim analysis and shows positive results with 70 individuals currently cancer free for three years. A broad patent has been issued for Dr. Daley in the USU department of pathology for a platform of rapid vaccine development across a broad spectrum. Dr. Blanck asked about Dr. Peoples. It was noted that Dr. Peoples has his own company, but the technology is the University's and HJF's and they have licensed it. Dr. Blanck asked about the source of all research funding to USU and Ms. Folk noted funds come from USU program funds, the US Army and the National Institutes of Health (NIH). Dr. Kellermann noted the NIH funds are a combination of grants, interagency agreements and DoD funds. Dr. Blanck thanked Ms. Folk and Mr. Lowe for the continued support of the University and specifically the achievements made based on this very successful partnership. Dr. Rice echoed his thanks to HJF for their collaboration and forward-leaning thinking. Dr. Blanck noted the foresight of the legislation passed in 1983 setting up the HJF foundation.

Dr. Blanck noted Dr. Kellermann will provide a briefing on the The American Genome Center (TAGC at USU) in the future.

USU INSPECTOR GENERAL'S REPORT

This presentation was rescheduled.

USU ALUMNI ASSOCIATION ANNUAL REPORT

Dr. Leon Moores noted the 5th Annual Alumni weekend in September with 100-150 dinner tickets typically sold. The event is held on campus. The weekend is typically paired with a reception allowing alumni to mingle with current students. Award recipients were reviewed with the note that recipients must be 10 years out of school, which is why the Postgraduate Dental College is not currently on the list. There were over 50 submissions for the five awards. An endowment was recently opened and the class of 2016 has kicked it off with the residual class

funds raised over their four years on campus. The class of 2016 has encouraged their classmates to contribute \$20.16 per month. Elections for fourteen Board of Trustees members is currently open. Dr. Blanck asked about Board of Regents membership. Dr. Moores noted there is an application process for an Associate Membership of the Alumni Association. Dr. Blanck reiterated that there are no dues and the Association is a great way to stay involved. Dr. Blanck noted that courtyard brick purchases also support the Alumni Association. Dr. Moores confirmed that the Association is a 501(c)3 and donations can be restricted or unrestricted. Dr. Blanck noted the Alumni Association is a work in progress and Dr. Moores has brought new enthusiasm to the association.

AWARD PRESENTATION

Dr. Blanck noted the passage of the Board of Regents Bylaw change, earlier in the meeting, which allows for an Emeritus designation. Dr. Rice was named the first Board of Regents, Regent Emeritus, effective upon his retirement. Dr. Rice expressed his thanks and noted the remarkable Board of Regents which willingly shares advice and experience.

ADJOURNMENT

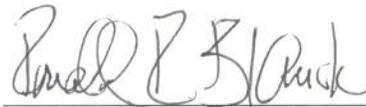
There being no further business on the agenda, Dr. Blanck asked if there was any further information to be brought forward, of which there was none. He then adjourned the open portion of the meeting at 10:25 a.m.

SUBMITTED:

APPROVED:



Jeffrey L. Longacre, M.D.
Executive Secretary, Board of Regents



Ronald R. Blanck, D.O.
Chair, Board of Regents

Prepared by: Jennifer Nuetzi James, Designated Federal Officer